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# Ocean integration: How can we improve coordination between ocean observing activities?

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#### This work has led to the position paper:

Révelard A, Tintoré J, Verron J, Bahurel P, Barth JA, Belbéoch M, Benveniste J, Bonnefond P, Chassignet EP, Cravatte S, Davidson F, deYoung B, Heupel M, Heslop E, Hörstmann C, Karstensen J, Le Traon PY, Marques M, McLean C, Medina R, Paluszkiewicz T, Pascual A, Pearlman J, Petihakis G, Pinardi N, Pouliquen S, Rayner R, Shepherd I, Sprintall J, Tanhua T, Testor P, Seppala J, Siddorn J, Thomsen S, Valdes L, Visbeck M, Waite AM, Werner F, Wilkin J and Williams B (2022) Ocean Integration: The Needs and Challenges of Effective Coordination Within the Ocean Observing System. Front. Mar. Sci. 8:737671. doi: 10.3389/fmars.2021.737671

### Outline

### **Ocean integration...**

- 1. What does it mean?
- 2. Why do we need it?
- 3. Why is it challenging?
- 4. How to achieve? A proposal for collective action

### Ocean integration: what does it mean?

#### Ocean = complex system $\rightarrow$ need to combine data from:

- multiple disciplines (physics, geochemistry, biology)
- multiple in situ platforms (buoys, moorings, gliders, ships, etc.)
- multiple remote platforms (satellites, HF Radar)
- multiple numerical models

### Ocean integration = optimally coordinate all these elements so they are shaped to each other and form a coherent whole



Adapted from NOAA

### Ocean integration: what does it mean?

### **Example:**

# The optimal combination of ARGO + satellite altimetry + numerical model = large-scale open ocean circulation

Initiated by the GODAE initiative (Smith and Lefebre, 1997; Bell et al. 2009)

A major breakthrough that led to the development of:

- Operational Oceanography
- Copernicus Marine Service



### Ocean integration: why do we need it?

#### Today's challenge: the meso & submesoscale and the coastal regions

#### Essential for:

- **Climate** (heat transport, vertical exchanges)
- Ocean health (nutrients, spawning areas, jellyfish, etc.)
- **Operational response** (SAR, oil spills, plastics, etc.)

This requires the combination of harmonized multi-platform measurements in order to:

- Yield sufficient vertical, horizontal and temporal resolution
- For a set of multidisciplinary lists of variables
- Better characterize the "initial state" of oceanic forecasts



Ocean eddies contains the major part of ocean kinetic energy

### Ocean integration: why do we need it?



### Strong societal expectations

#### Ocean integration is essential to



commensurate with the ambition of the UN Decade of Ocean Science and the Digital Twin of the Ocean

OECD

### Ocean integration: why do we need it?

### Current issues restricting our ability to advance faster:

### • Gaps in ocean observing coverage

- $\rightarrow$  Important processes insufficiently measured
- ightarrow Observing networks only partially adequate for addressing new scientific challenges
- $\rightarrow$  Observing networks do not resolve multiple spatiotemporal scales

### Insufficient sharing

- $\rightarrow$  Lots of observations are not FAIR
- $\rightarrow$  Most observations cannot be used to their full extent
- ightarrow Difficulties in implementing data assimilation and model verification

### Duplication of effort

- $\rightarrow$  Little communication between teams, institutions or nations
- $\rightarrow$  Most observations are not fit-for-multiple purposes
- $\rightarrow$  Non-optimum use of resources



Data do not exist Data exist but they are not available Data exist but they are not fit-for-use

Global Ocean Science Report, 2017; 2020 IOC, 2017; NASEM, 2017; 2020 EOOS, 2018; IPCC, 2019; EMB, 2013, 2019; OceanObs'19; Tanhua et al. 2019; Davidson et al. 2019

Ocean integration requires to transcend the traditional silos of expertise



Illustration by Marc Hughes for PlannersWeb

A challenge in many transdisciplinary research areas... and also in ecosystem management and in the private sector!

**Common solutions for connecting silos**:

- I. Make integration an integral part of the work
- 2. Define a common goal
- 3. Share moral and ethical standards
- 4. Have strong leadership
- 5. Remove internal competitiveness
- 6. Redesign the organizational structure



Wikson et al. 2006; Tress et al. 2006, 2007; Kragt et al. 2011; Ostrom, 2009; 2012; Newhouse and Spring 2010; Kania and Kramer, 2011; Weller et al. 2019; OECD, 2020; Margues, 2020, 2021;

In ocean observing, there are **organisational silos** because:

- Research-based system, driven by discovery and understanding
- Unpredictable short-term research-based funding
- **Discipline/platform-oriented** organization
- **Disparate** landscape
- Fragmented governance, with weak leadership
- Hypercompetitive culture, driven by scientific "excellence"





#### Platforms/networks/disciplines tend to run in parallel

NASEM, 2017; 2020 IOC, 2017; EOOS, 2018; OceanObs'19; Tanhua et al. 2019; Davidson et al. 2019 EMB, 2021

#### Reforming the research assessment system, a strong claim since 2012

#### **Research assessment should include:**

- The full range of research outputs (publication, data, software, models, methods, theories, algorithms, protocols, strategies, policy contributions, etc.)
- The diversity of research activities (teaching, supervision, training, mentoring, data stewardship, public outreach, teamwork, etc.)
- **Team science & collaboration** (open science practices, leadership, contribution to the research ecosystem, contribution to knowledge generation, etc.)



Declaration On Research Assessment Improving how research is assessed

Towards a reform of the research assessment system

Scoping Report



# Fewer numbers, better science

Scientific quality is hard to define, and numbers are easy to look at. But bibliometrics are warping science – encouraging quantity over quality. Leaders at two research institutions describe how they do things differently.

**REDEFINE EXCELLENCE** Fix incentives publish about 2,500 peer-reviewed scientific publications per year, with higher than average citation rates. A few years ago, an evaluation committee mant hours discussing which of caused for

#### The Leiden Manifesto for research metrics

Use these ten principles to guide research evaluation, urge Diana Hicks, Paul Wouters and colleagues.

| Designed at are increasingly used to green<br>were once bespice and performed<br>by peers are nov routine and reliant on<br>metrici. The problem is that evaluation is<br>now led by the data rather than by judg-<br>used interactional and a straight and the problem<br>well interactional, not a lawy well informed,<br>often ill appleed. We risk damaging the sys-<br>tem with the very tools defined to impre-<br>tu, as evaluation in increasingly implemented<br>by organizations without knowledge of, or | advice on good practice and interpretation.<br>Before 2000, Network and Seitore Cla-<br>tion Index on CD-ROM from the Institute for<br>Scientific Information (153), used by experts<br>for specialist analyses. In 2000, Thornson<br>Heatern hanched on integrated web platform,<br>accessible. Competing clatation indices were<br>accessible. Competing clatation indices were<br>catter. Elsevier's Scopia (released in 2004)<br>and Google Schular (beta version released<br>in 2004). We bead tools to easily compare<br>institutional research productivity and impact | were introduced, unch as locifiers (using the<br>Veb of Science) and Scivil (using Scove)<br>as well as software to analyse introducial cit-<br>to moreofice using Cook Scholar (Public and<br>Persh, Pressen) and Scivil (using Scove)<br>posed the A-index, appointering citation<br>counting for inducial researchers. Inster-<br>ent the Journal Impact factor preventedly<br>Letter 1955 (see Impact. factor operation).<br>Lately, metrics related to social usage <sup>3</sup> |
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| Room for everyone's talent<br>towards a new balance in the recognition and rewards of academics   |   |   |



The Metric Tide, 2015. Hicks et al., 2015; Benedictus and Miedema, 2016; Van Noorden, R. (2018); Nature editorial, 2018; Bleasdale, 2019; Coriat, 2019; Moher et al., 2020; OECD report, 2020, Lubchenco and Rapley, 2020; Hernández- Aguilera et al., 2021; Delgado-López-Cózar, 2021, EU scoping report, 2021

### Ocean integration: how to achieve?

#### Ocean integration could be achieved through:

#### Building a mission-based organisation

- $\rightarrow$  Agreeing on a common agenda & principles
- → Establishing clear design & implementation plan
- → Redesigning a robust governance structure

#### Reaching sustainability

- → Elaborating mission-based funding strategies
- $\rightarrow$  Efficiently communicating the value of ocean observing
- $\rightarrow$  Facilitating the transition from research to operations

#### Promoting a culture shift

- → Connecting the diverse communities
- $\rightarrow$  Fostering FAIR data and best practices
- → Redefining scientific "excellence"

| <b>frontiers</b><br>in Marine Science | POLICY AND PRACTICE REVIEWS<br>published: 25 January 2022<br>doi: 10.3389/fmars.2021.737671 |
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#### Ocean Integration: The Needs and Challenges of Effective Coordination Within the Ocean Observing System

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> Révelard et al. (2022) doi: 10.3389/fmars.2021.737671

### Conclusion

This challenge will only be possible if the whole community is convinced to collectively debate on how to proceed





#### >> The European DTO is launched

At the One Ocean Summit hosted by the French Presidency of the Council of the EU February 2022, more than 40 countries united to put the Ocean at the heart of the

strengthen EU leadership in protecting the Ocean, European Commission President in der Leyen launched the European Digital Twin Ocean (DTO) to support the imework of the EU Mission Restore Our Ocean and Waters by 2030 and to enable e ambition of the European Green Deal.

At the One Ocean Summit, von der Leven explained

ocean is still largely a great mystery for humankind. That is why Europe ding a digital twin of the ocean. We are connecting our assets – like the opernicus satellites, marine infrastructure like icebreakers, buoys and drones, and high-performance computing. We will gather the n and turn it into real-time knowledge and longer-term predictions. We ar as the power of the digital revolution at the service of our climate. o the EU and its Member States, a digital twin should be operation cean knowledge open-access, available to ĉit. the world. It will be a platform for global coo Together, with the digital twin, we will turn the lights on in th ocean."

investing €13 million to develop a core ints the €19 million project, Illad, funded under the Green Deal Call rch proposals to pilot the DTO concept. on 20 April 2022, more than 70 experts from 20 count rard together to meet this transformational challenge EUROPEAN DIGITAL OCEAN FORUM - 20TH AND 21ST APRIL 2022 1

European Digital Ocean Forum 20-21 April 2022

"Building a Digital Twin Ocean will require more than connecting and improving what we already have"

- It will require: "A complete disruption and paradigm shift in the way we think and work"
  - "Building a common vision and framework" ٠







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# Thank you !

### Please share your ideas on how to advance on this!

Send us your feedback at <u>ocean.integration@socib.es</u>

#### More information in this position paper:

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